Introduction

In the School of Performing Arts, the faculty understands outcome goals and objectives to be simply a formal way of describing desired outcomes and specifying the desired results of a learning activity. We consider learning to be a relatively permanent change in student behavior and function. Since producing learning is a complex process that entails the ability to reliably produce particular types of learning in theatre, dance and musical theatre, the teaching and learning processes across the school are deliberately managed. Such process management entails fully articulated statements of intended learning outcomes across all of our majors, that is, what students should know and be able to do as the result of the educational experience (i.e., the curriculum, course or lesson, and performance experience).

Outcome assessment in the School of performing Arts is designed to align obtained results with intended outcome goals and objectives across all three disciplines of theatre, musical theatre and dance. Our outcome assessments in each program compare the actual outcomes produced within each discipline with the desired outcomes of the school itself and is based upon a clear specification of the six main learning outcomes that are intended.

The school follows several guiding principles:

- **LINK OBJECTIVES TO STANDARDS FOR YOUR DISCIPLINE.** In the School of Performing Arts, six learning outcomes are designed with correlation to national accreditation standards in theatre, dance and musical theatre.

- **FIND A WAY TO MAKE ASSESSMENT RELATIVELY EASY TO DO.** We use two assessment to measure several things:
  1) We assess samples from two “capstone” courses in the Theatre and Musical Theatre programs: THEA 455 Senior Jury and THEA 451 Portfolio Review. These two samples serve as an exit exam in the advanced level of matriculation. The Dance Program assesses samples from only one sample, “Senior Concert,” a non-credit, required project for graduation that is conducted in the senior year. Senior Concert includes a written self assessment. The writing sample shows grammar and writing proficiency as well as training in dance. The Musical Theatre Program These results are recorded and placed in each student’s file for the eventual development of his/her portfolio. We also record the results in a database.
  2) We plan to use an exit survey, which is completed by all SPA majors when they bring their degree audit to our Academic Records Coordinator, Elnora Watson. The signed audit form will not be sent in until the student turns in the survey. (This exit survey will be implemented in Fall 2006).

- **GET TRAINING, WHEN NEEDED, TO DO ASSESSMENTS.** This academic year, the faculty in the School of Performing Arts has held a retreat to discuss assessment principles and methods, as well as to provide extra
mentoring in the process on an ongoing basis. Each program faculty met at the end of the spring semester in a day-long retreat to review and discuss the assessments in their program. The Chair has met individually with faculty members to provide any needed reinforcement in practices and procedures. We will seek funding to get new faculty trained during the next academic year, probably from Faculty Development funds.

- **TIE THE ASSESSMENT TO IMPROVEMENT IN TEACHING AND LEARNING.** In our faculty training sessions and individual conferences, we requested that faculty incorporate specific suggestions from the Chair regarding teaching for proficiency. In fact we have reviewed specific suggestions for classroom activities. Our end-of-the-year retreats entail an examination of our criteria, reports on the assessment of the major, and plans to correct any deficiencies we detect.

- **DECIDE WHO WILL BE RESPONSIBLE FOR EACH PART OF THE ASSESSMENT.** In our assessment plan, the Program Directors will report results to their faculty, who then will analyze the data and report their findings to the Chair. We have a standing Committee on Assessment, comprised of the whole faculty and staff. The College of Fine Arts Dean’s office beginning this year, requires that each School turn in a data collection form and a narrative on any assessments done that academic year. It is due in early May.

### Assessment and Measurement

**Direct Measures: (check this for accuracy)**

We assess samples from two “capstone” experience rubrics: **Senior Jury** for theatre and musical theatre performance majors at the end of each semester; **Senior Portfolio** for all majors each year in the spring. The instruments themselves are constructed to reflect the disciplinary language of each academic program. These results are given to the student and a copy is placed in each student’s file.

Interviews are conducted in the Theatre concentrations by the theatre faculty at the end of each semester. Students assess themselves and receive feedback from the faculty during their interview session.

Each program holds an assessment retreat at the end of each year to discuss improvement in teaching and learning. At these retreats, each faculty group examines the assessment criteria in light of the School of Performing Arts’ learning outcomes. They identify needed faculty knowledge and skills that are needed to support the curriculum. They decide which practices need to be modified or changed, based upon how accurately the assessment rubrics reflect what is taught.
Indirect Measures:
SPA Alumni Survey
Performance Reviews and Critiques
Anecdotal Feedback
Accreditation Heads Reports

Collapse the date from each academic program into a summary report on assessment in the school.

What conclusions can be drawn from the assessment itself?
What can we do better?
ASSESSMENT PLAN

The School of Performing Arts administers academic programs for majors in Theatre, Dance, and Musical Theatre. Theatre majors may choose between the Bachelor of Arts in Theatre and the Bachelor of Fine Arts in Performing Arts/Theatre. BFA Theatre majors will select concentrations in Performance or Design and Technical Theatre. Students concentrating in Theatre Performance will focus on the theories and practices of stage acting and directing. Design and Technical Theatre students will focus on design and technical aspects of production. BFA Dance majors will focus on modern dance technique with strong supportive classes in ballet and jazz techniques. BFA Musical Theatre majors will study singing, acting and dancing in an interdisciplinary context. A general minor in Theatre or Dance is also available to students majoring in areas outside of those programs. In Fall 2006, the BFA in Performing Arts Theatre concentration will implement a Secondary Licensure in Speech and Theatre concentration.

SCHOOL OF PERFORMING ARTS MISSION

Students pursuing a Theatre, Dance or Musical Theatre degree in the School of Performing Arts will develop knowledge, techniques and collaborative skills conducive to a lifetime of independent learning and creativity.

SCHOOL GOALS AND OBJECTIVES

1. Through classroom study and production/performance experiences, students will be prepared to work in the professional arena, study further in graduate programs, and/or pursue careers in teaching.

2. Students seeking a liberal arts education in theatre will obtain a broad practical and theoretical knowledge of theatre through instruction and production/performance opportunities.

3. Faculty and students will engage in the discovery and development of new information and the refinement of existing knowledge through original, creative, experimental, and scholarly work.

4. The School engages and enriches the campus community, the Greater Wichita area, and the surrounding thirteen county areas, through numerous performances of theatre, dance and musical theatre each year.

SCHOOL-LEVEL LEARNER OUTCOMES

1. **Critical Thinking:** Students completing a degree program in theatre, dance or musical theatre will have completed projects that synthesize artistic concepts into actual bodies of work, illustrating critical thinking skills.

2. **Communication Skills:** Students completing a degree program in theatre, dance or musical theatre will be able to express information cogently, completely, and concisely in both written and oral form.

3. **Knowledge of the Discipline:** Students completing a degree program in theatre, dance or musical theatre will have knowledge of the general practices and major components of the arts discipline. Specifically, this knowledge will be demonstrated by an understanding of the art form’s history, theory, criticism, literature, fundamental skill areas, production principles and interdisciplinary collaboration.

4. **Career Preparation:** Students completing a degree program in theatre, dance or musical theatre will acquire a foundation for a career as a graduate student, public school teacher, professional artist, or a professional in an allied field.
5. **Performance Experience**: Students completing a degree program in theatre, dance or musical theatre will participate in the production of plays, musicals or dance concerts as well as classroom performances and practicum assignments. This opportunity for experiential learning will require the demonstration and application of knowledge of both the art and the craft of the disciplinary concentration.

6. **Creative Development**: Students completing a degree program in theatre, dance or musical theatre will develop and communicate a sense of their own creative process, individual style and personal aesthetic.

**ASSESSMENT OF SCHOOL GOALS**

In accordance with its mission statement, the School of Performing Arts has established appropriate measures to assess the School’s success in achieving its goals and objectives through its Theatre, Dance, and Music Theatre programs.

**Accreditation Reviews and Annual HEADS Reports**

WSU is accredited by the National Association of Schools of Dance and the National Association of Schools of Music. The School of Performing Arts Dance Program reviews were conducted in 1997 and 2003. The next review is scheduled for 2012-2013. The Musical Theatre Program reviews were conducted by the School of Music. The Theatre Program is currently positioning itself for future accreditation by the National Association of Schools of Theatre. In each case, program success will be evaluated with consideration of accreditation standards and data compiled in HEADS reports.

**Annual Faculty Review**

The Chair of the School of Performing Arts reviews each faculty member’s goals and record of accomplishment in January for the previous calendar year. Evaluation criteria include teaching, creative/scholarly activity, and service that supports student learning. On the basis of this assessment, faculty members and the Chair collaboratively consider and design new goals according to a matrix of responsibilities for the current calendar year.

**Local, State, Regional and National Festival Adjudications and Professional Development**

Student and faculty participation at discipline-specific festivals and competitions, such as the American College Dance Festival and the Kennedy Center American College Theatre Festival, provides feedback and evaluation in areas of performance, production and choreography by experts, scholars and professional adjudicators. The success of our students and faculty is measured by their creativity and artistry, the number of peer-reviewed scholarly activities in which they engage annually, and by their honors and awards.

**Placement**

Placement of graduates from the school in professional companies, internships, and graduate programs is considered in the assessment of school goals.

**ASSESSMENT OF LEARNER OUTCOMES**

**Direct Measures:**

1. **Performance**: In order to fulfill requirements for any Bachelor of Fine Arts degree program involving performance in the School of Performing Arts (Dance, Musical Theatre and Theatre), majors are required to prepare and perform a Senior Jury project in which they present representative material from their major discipline, such as contemporary and classical monologues, scene work, choreography, dance selections, and/or musical theatre selections. These performances are performed live for the performance faculty of the program and peers, and many are video taped each year. Jury performances are followed by critical feedback sessions and written responses from the appropriate faculty according to an established set of performance criteria in each program (Attachment A – Senior Jury Assessment). Bachelor of Arts in Theatre majors are not required to present a Senior Jury project. **Learning Objectives: 1. Critical Thinking, 2. Communication Skills, 3. Knowledge of the Discipline, 4. Career Preparation, 5. Performance Experience, 6. Creative Development.**
2. Laboratory Engagement: Inherent in the performance of theatre, musical theatre, and dance is a complex organizational system that includes artistic decisions, technical direction, production elements, management concerns, publicity, promotions, and the audience community. Through direct participation in laboratory experiences associated with coursework in performance, design/technical theatre, and production, students are assessed by faculty, designers, and shop supervisors in consultation with each other. Assessment may be the direct result of demonstrated evidence of responsibility to laboratory assignments in addition to methods of evaluation inherent in associated coursework. **Learning Objectives:** 1. Critical Thinking, 2. Communication Skills, 3. Knowledge of the Discipline, 4. Career Preparation, 5. Performance Experience, 6. Creative Development.

3. Senior Portfolio: In conjunction with regular performances, training in each of the programs of the school culminates in the compilation of a discipline-specific portfolio (classroom projects, realized production projects in the School’s Main Stage or Second Stage venues, resume, headshot, production photos, design, construction, technical plots and renderings, choreography, stage management, self-evaluations, etc.) suitable for job and/or graduate school applications. Through these portfolio projects, students are able to maintain an accurate record of their experiences and display their readiness for advanced study or work in a professional context. The review of senior portfolios by the faculty in each program serves to assess the student’s representation of his or her history while at WSU. Oral feedback is given for all areas of the portfolio with assessment of individual projects, and the whole, based on a standard set of criteria (Attachment B – Portfolio Assessment). **Learning Objectives:** 1. Critical Thinking, 2. Communication Skills, 3. Knowledge of the Discipline, 4. Career Preparation, 5. Performance Experience, 6. Creative Development.

**Indirect Measure:**

**RESULTS**
The School Assessment Committee (a committee of the whole) plans to review assessment plans of the school and data collected yearly in an attempt to answer the following questions:

- **Question 1:** How are our students performing with regard to the school’s stated learning objectives and what do the results imply about our school? **A:** If the majority of our students are meeting a large portion of our objectives, scoring mostly 3 and 4’s on our rubrics, then we continue to teach as before. If students are receiving mostly 1 and 2’s, we will re-analyze our teaching methodology and rubrics across the school in order for the students to start receiving 3’s and 4’s.

- **Question 2:** How effective is our current assessment plan and what changes, if needed, in our academic programs and our assessment plan will guarantee better outcomes for the students? **A:** If the majority of the students are receiving 3’s and 4’s, then we continue as before, but if not, we re-think and re-do our assessment plan. School faculty committee will also meet with the chairperson to formulate a plan for change within our academic programs.

- **Question 3:** How effective is the current assessment plan for the school? Does each program need to be more involved in assessing outcomes in their specific areas?

Q1.: Since the programs within the school have not maintained formal data or annual tracking on learning outcomes, we plan to implement program assessments across the school in fall 2005. These assessment plans will enable the faculty to gain a comprehensive sense of the extent to which our students are achieving the school’s learning objectives. A copy of each student’s assessment will be kept in their file. We will convene an assessment meeting of the faculty annually for the school-level assessment.
We plan to conduct Exit Interviews with all graduates, starting in fall 2005, and to begin tracking graduates annually to identify where they go, where they work, and their employment opportunities. We plan to post the SPA Alumni Survey on the web site in fall 2005 and to add a link especially for an alumni listserv.

The school will conduct a Cohort Study and a Peer Analysis for each program in collaboration with the Office of Institutional Research, starting in fall 2005.

**FEEDBACK LOOP**
The faculty currently provides oral critiques for all direct measures of learning outcomes. We have designed assessment tools (attached) which we plan to implement in fall 2005. Students will receive hardcopy letters with the assessments attached. Copies of the assessments will be kept in each student’s file.
Wichita State University  
School of Performing Arts  

Senior Jury Assessment

Date ________________

Name_______________________________________
SSN _____-____-______

Major _______________________________________

Overall GPA Last Semester ______

Local Address _____________________________________
Local Phone _________________

List selections you choose to present for jury:
1._____________________________________________________________________
   __________
2._____________________________________________________________________
   __________
3._____________________________________________________________________
   __________
4._____________________________________________________________________
   __________
5._____________________________________________________________________
   __________
6._____________________________________________________________________
   __________

Please attach your senior jury program and resume.
**Scoring Key:**
A score of 1 indicates 1) the lack of a clear understanding of the basic elements of the material; 2) failure to record and perform as directed; and 3) unwilling and/or unable to polish performance quality. In addition, fails to demonstrate either a willingness and/or ability to adjust performance as directed.

A score of 2 indicates one or more of the following: 1) the lack of a clear understanding of the basic elements of the material; 2) a failure to record and perform as directed; and 3) inconsistent willingness and or ability to polish performance quality. In addition, demonstrates only a marginal willingness and/or ability to adjust performance as directed.

A score of 3 indicates 1) a basic understanding of the basic elements of the material; 2) recorded and performed as directed; 3) willingness and or ability to polish performance quality; and 4) ability to make adjustments as directed.

A score of 4 indicates 1) a clear understanding of the basic elements of the material; 2) recorded, performed and expanded upon as directed; 3) eagerness and commitment to polishing performance quality; and 4) exceptional ability to incorporate adjustments as directed.

**Grade______**

**Comments:**

**Juror Signatures________________________, ________________________,
________________________, ________________________, ________________________,
________________________.**
Wichita State University
School of Performing Arts

Senior Portfolio Assessment

Date ________________

Name_______________________________________

SSN _____-____-______

Major _______________________________________

Overall GPA Last Semester ________

Local Address _____________________________________

Local Phone _________________

Areas of Assessment

<table>
<thead>
<tr>
<th>Analysis</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Implementation</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Execution</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Overall Effectiveness</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
</tbody>
</table>

Scoring Key:
A score of 1 indicates two or three of the following: 1) no attempt to organize a portfolio of performance work; 2) little thought behind organization of photos, reviews, outside peer recognition of work, supporting documents, etc.; or 3) no clear understanding of the importance of a portfolio.

A score of 2 indicates one of the three: 1) no attempt to organize a portfolio of performance work, including a beginning resume; 2) little thought behind the organization of photos, reviews, outside peer recognition of work, supporting documents, etc.; or 3) no clear understanding of the importance of a portfolio and resume.

A score of 3 indicates at least three of the following: 1) an adequate understanding of the importance of a portfolio; 2) a good beginning collection of photos from official photo calls; 3) resume with detailed dates, works, roles/dances performed, etc.; 4) head shot for audition purposes.
A score of 4 indicates all four of the following: 1) an adequate understanding of the importance of a portfolio; 2) a good beginning collection of photos from official photo calls; 3) resume with detailed dates, plays, dances or roles performed, etc.; 4) head shot for audition purposes; 5) well-organized career preparation book, including personal philosophy and self-analysis, for use in job searches within the performing arts industry.

Comments:

Juror Signatures________________________, ________________________, ________________________, ________________________, ________________________, ________________________.
Wichita State University
School of Performing Arts

ASSESSMENT PLANS

THEATRE
MUSICAL THEATRE
DANCE
SECONDARY LICENSURE
<table>
<thead>
<tr>
<th>WSU Mission (related to goals and objectives)</th>
<th>Program Mission (related to Mission goals and objectives)</th>
<th>Program Goals and Objectives</th>
<th>Learner Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wichita State University is committed to providing comprehensive educational opportunities in an urban setting. Through teaching, scholarship, and public service, the University seeks to equip both students and the larger community with the educational and cultural tools they need to thrive in a complex world, and to achieve both individual responsibility in their own lives and effective citizenship in the local, national and global community. High quality teaching and learning are fundamental goals in all undergraduate, graduate and continuing education programs. Building on a strong tradition in the arts and sciences, the University offers programs in business, education, engineering, fine arts, and health professions, as well as in the liberal arts and sciences. Degree programs range from the associate to the doctoral level and encompass 75 fields of study; non-degree programs are designed to meet the specialized educational and training needs of individuals and organizations in south central Kansas. Scholarship, including research, creative activity, and artistic performance, is designed to advance the University’s goals of providing high quality instruction, making original contributions to knowledge and human understanding, and serving as an agent of community service. This activity is a basic expectation of all faculty members at Wichita State University. Public and community service activities seek to foster the cultural, economic, and social development of a diverse metropolitan community and of the state of Kansas. The University’s service constituency includes artistic and cultural agencies, business and industry, and community educational,</td>
<td>The WSU Theatre Program, within the School of Performing Arts, seeks to develop and nurture a community of scholars and creative artists who will become the actors, designers, technicians, educators, innovators, and advocates of the theatre in the 21st century. The WSU Theatre Program offers 2 degrees: the B.F.A. in Performing Arts – Theatre and the BA in Performing Arts – Theatre. The B.F.A. in Performing Arts – Theatre is a pre-professional training degree with 2 concentrations, either Performance or Design and Technical Theatre. The BA in Performing Arts – Theatre focuses on the pedagogy and theory of the theatrical process within a liberal arts context. The Theatre Program provides an environment for the intellectual and artistic growth of students and faculty as creative artists. The WSU Theatre Program contributes to the general advancement of theatre through creative, artistic and scholarly work by students and faculty. The WSU Theatre Program supports, serves and enriches the community through workshop offerings, educational outreach programs, acting as consultants, providing talent for various organizations and presenting plays to enlighten and educate the WSU community, the city of Wichita and the surrounding regions.</td>
<td>Students develop the disposition, knowledge, techniques and collaborative skills that prepare them for professional careers as theatre artists and practitioners, teachers, or enable them to pursue further study at the graduate level. Students demonstrate an increase in their knowledge and appreciation of theatre as a collaborative art form and as a mirror of human behavior through classroom study, performance/production experience, and exposure to other disciplines within the School of Performing Arts. Students use communication skills to articulate the theatre experience and convey meaning effectively with an expressive range in writing and speaking. Students develop the ability to discern and discriminate levels of excellence within the discipline of theatre as well as in other disciplines through classroom study, production/performance experiences and exposure to other disciplines within the School of Performing Arts. Students grow in creativity, innovation, and the development of skills through the experiential learning opportunities of classroom lab work, production/performance experiences and special projects.</td>
<td></td>
</tr>
</tbody>
</table>
Wichita State University pursues its mission utilizing the human diversity of Wichita, the state’s largest metropolitan community, and its many cultural, economic, and social resources. The University faculty and professional staff are committed to the highest ideals of teaching, scholarship, and public service, as the University strives to be a comprehensive, metropolitan university of national stature.

<table>
<thead>
<tr>
<th>Assessment of Program Goals (methods/frequency, who does it)</th>
<th>Assessment of Learner Outcomes</th>
<th>Results</th>
<th>Feedback Loop</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Faculty Review</td>
<td>Direct Measures:</td>
<td>Yearly assessments will be utilized to measure how compatible our expectations are with our training process as follows:</td>
<td></td>
</tr>
<tr>
<td>The Chair of the School of Performing Arts review each faculty member’s goals and record of accomplishment in January for the previous calendar year. Evaluation criteria include teaching, creative/scholarly activity, and service that supports student learning. On the basis of that assessment, the faculty member and the Chair collaboratively design new goals and a matrix of responsibilities for the current calendar year.</td>
<td></td>
<td>The entire Theatre faculty will meet to compile each student’s assessment at the end of the year. Students will receive a score sheet and a verbal awareness of their program standing. Students must score a minimum of 6 out of 10 evaluating points on the assessment to maintain scholarship and position in the program.</td>
<td></td>
</tr>
<tr>
<td>Year End Assessment</td>
<td>1. Senior Jury Performance Seniors prepare a 25 – 35 minute showcase featuring their skills in auditioning and performance styles through monologues and scene work. Students demonstrate business skills by engaging in actively publicizing and marketing the performance event. The jury is assessed on a 4 point scale and students must earn a B or higher.</td>
<td>1. Spring Faculty Retreat The faculty has decided to gather more substantial data annually. We will develop and maintain department link on School Website, including program audition information; application forms; course work; scholarship information; performance calendar; audio/video clips; photographs; newsletter; alumni news; chatroom.</td>
<td>Faculty Advisement in the Freshman and Sophomore year is all important in terms of making sure the Junior and Senior requirements can be met. Students will be required to meet with faculty advisors a minimum of once a year, and more if necessary. Faculty will make reasonable efforts to accommodate students in their efforts to matriculate efficiently.</td>
</tr>
<tr>
<td>All students are reviewed at the end of the academic year by the entire theatre faculty. B.F.A. students who do not maintain a 3.0 GPA in courses are required to meet with their advisor. Assessment takes the form of verbal evaluation between faculty and student, and a written record of the evaluation is placed in the student’s file.</td>
<td>2. Senior Portfolio Review This project requires that all Senior Performance Majors submit a headshot, resume, narrative bio, and monologue morgue. Technical Theatre &amp; Design majors must present/submit a portfolio showing demonstrated skills in rendering; diversity in the design field; demonstrated skills in design, technical and artistic abilities; demonstrated skills in rough sketching and drafting;</td>
<td>Amendments to the program will be made as the theatre faculty recognizes better ways to serve our students and stay in step with the times.</td>
<td>The entire Theatre faculty, including adjuncts, will be involved in communicating the results of the assessment to the School of Performing Arts Chair.</td>
</tr>
<tr>
<td>Scholarship Review</td>
<td></td>
<td>If, in the course of the assessment, areas of deficiency are discovered</td>
<td></td>
</tr>
</tbody>
</table>
scholarship applications for the following academic year. The Director of Theatre meets with the appropriate faculty of each area (performance or design/tech) to determine if students are meeting the criteria of their scholarship and if the scholarship should be increased based on any or all of the following criteria: a) financial need, b) academic performance, c) outstanding dedication to the program, d) demonstration of leadership.

- Presentation of realized and theoretical projects; inclusion of public response; current resume. The portfolio is assessed on a 4 point scale and students must earn a B or higher.

3. Work in classrooms through evaluation of course work assignments, with the goal of linking class work more directly to production.

Indirect Measures:
1. NAST Heads report
2. School of Performing Arts Alumni Survey
The success of our alumni, who continue to teach, direct and perform after graduation.
3. ACTF Peer Evaluations

the theatre faculty are willing to amend curriculum or develop new curriculum which will serve our students in the most appropriate fashion.
<table>
<thead>
<tr>
<th>University Mission (related to goals &amp; objectives)</th>
<th>Program Mission (related to goals &amp; objectives)</th>
<th>Program goals and Objectives</th>
<th>Learner Outcomes</th>
<th>Assessment of Program Goals (method/frequency, who does it)</th>
<th>Assessment of Learner Outcomes</th>
<th>Results</th>
<th>Feedback Loop</th>
</tr>
</thead>
</table>
| • provide comprehensive educational opportunities in an urban setting.  
• equip both students and the larger community with the educational and cultural tools they need to thrive in a complex world, and to achieve both individual responsibility in their own lives and effective citizenship in the local, national, and global community.  
• High quality teaching and learning are fundamental goals in all undergraduate, graduate, and continuing education programs.  
• Scholarship, including research, creative activity, and artistic performance, is designed to advance the University’s goals of providing high quality instruction, making original contributions to knowledge and human understanding, and serving as an agent of community service. This activity is a basic expectation of all faculty members at Wichita State University. | • Students pursuing a B.F.A. in Dance will develop knowledge, techniques and collaborative skills conducive to a lifetime of independent learning and creativity.  
• Through classroom study and production/performance experiences, students will be prepared to work in the academic or professional arena, study further in graduate programs, and/or pursue careers in teaching.  
• Faculty and students will engage in the discovery and development of new information to enhance knowledge through original, creative, experimental, and scholarly work.  
• The program enriches the campus community, the | • to prepare dance performers and choreographers for a professional career with emphasis on diversity of training, performance styles, choreography and interdisciplinary projects.  
• to engage in ongoing faculty development creative work, and scholarship that supports student achievement  
• to maintain a consistent influx of guest artist choreograph and teaching residencies  
• to promote professional performance sensibilities through Wichita Contemporary Dance Theatre  
• to advocate for and | • students display a breadth of knowledge encompassing the discipline, including aesthetics, history, kinesthetics, culture, theory and production practice .  
• students use communicatio skills to articulate the dance experience and convey meaning effectively with an expressive range in writing and speaking  
• students develop cognitive processes and dispositions necessary to think critically, analyze problems in context, understand how technology can be used in analysis, and make informed decisions  
• Students are | • NASD Accreditation Reviews and the annual HEADS Report  
WSU is accredited by the National Association of Schools of Dance. The School of Performing Arts Dance Program reviews were conducted in 1997 and 2003. The next review is scheduled for 2012-2013.  
Annual Faculty Review  
The Chair of the School of Performing Arts reviews each faculty member’s goals and record of accomplishment in January for the previous calendar year. Evaluation criteria include teaching, creative/scholarly activity, and service that supports student learning. On the basis of that assessment, the faculty member and the Chair collaboratively design new goals and a matrix of responsibilities for the current calendar year.  
Midterm Assessment Meeting  
Students are reviewed each | • Direct Measures: Senior Concert: Seniors produce, choreograph, publicize and perform a concert of his/her own work. Faculty assess the concert, the student’s written analysis and oral presentation in defense of project. Students are evaluated on Choreography and Performance on a scale of 1 – 5, (failure, poor, needs improvement, good, excellent) and are required to provide a written self assessment.  
Juries are held for all majors each spring to determine individual student progress in the program. Dance faculty responds with written comments, with copies to the students and for their personal files.  
Indirect Measures: School of Performing Arts Alumni Survey  
Faculty will implement the requirement of a portfolio/resume and headshot with performance video as part of the senior project.  
Faculty will implement an assessment grid to evaluate competency skills in juries more | The faculty plan to hold an end-of-the-year retreat to discuss the results of the assessments. At that time, we will review student progress, program goals, curriculum and a vision for future direction.  
Faculty will implement an alumni listserve on the website to better assess and track graduate professional achievements.  
Students are provided written responses to their juries.  
Verbal feedback is provided during midterm conferences and during individual advisement sessions. |
Public and community service activities seek to foster the cultural, economic, and social development of a diverse metropolitan community and of the state of Kansas. The University’s service constituency includes artistic and cultural agencies, business and industry, and community educational, governmental, health, and labor organizations.

Wichita State University pursues its mission utilizing the human diversity of Wichita, the state’s largest metropolitan community, and its many cultural, economic, and social resources. The University faculty and professional staff are committed to the highest ideals of teaching, scholarship, and public service, as the University strives to be a comprehensive, metropolitan university of national stature.

Greater Wichita area, and the surrounding thirteen counties through numerous performances and community interaction each year. provide a shaping influence in the cultural enrichment of Wichita and the state of Kansas prepared to enter the profession as performers and choreographer s, or entrepreneurs of their own dance careers
• Graduates are able to create and produce substantive choreographic works independently and collaboratively, and direct students in the performance of those works semester by the entire dance faculty through class evaluation and subsequent individual conferences

Technique Placement
All BFA students are adjudicated for technique-level placement upon entering the program and at the beginning of each year by the dance faculty.

Scholarship Review:
The faculty reviews student applications and conducts auditions for scholarship each spring for the following academic year.

Post Production Evaluation Meetings:
Students meet with faculty to discuss Undergraduate Concert projects annually. Students evaluate performance qualities and write a critical overview of the project.

Annual attendance at American College Dance Festivals provides program feedback and evaluation in areas of performance quality and choreography by

An Exit Interview will be implemented and conducted by dance faculty at the conclusion of the student’s senior presentation and oral defense accompanied by an assessment grid.

As a part of the curriculum in DANC 645 Practice in Teaching Dance, students are prepared for teaching internships in dance studio/academy in the Wichita metropolitan area. Faculty will implement an internship checksheet to assess the competencies of students engaged in the class outreach projects.
outside professional adjudicators

Placement of students into local and national performance groups and acceptance of students in professional training programs indicate competency that Program goals are being achieved. These results will be listserved on website.

Performance with WCDT, student touring company that is accepted by the Kansas Arts Commission Touring Roster, provides program assessment based on requests for performances, number of students ready to tour, and reviews.

• Weekly dance faculty meetings
• bi-weekly School of Performing Arts faculty meetings
This alumni survey is to determine whether or not our students are properly prepared to earn a living in the professional field of theatre, dance and Musical Theatre and confirm the usefulness of our rubrics.

Academic programs at Wichita State University are required to assess the effectiveness of their instructional activities on a regular basis. The Alumni Survey is one element of the School’s overall assessment plan. The intention of this survey is to learn what your perceptions are regarding the quality of your educational experiences during your tenure with the WSU Theatre, Dance or Musical Theatre programs of the school.

Please do not write your name on this survey – your responses will remain anonymous. Responses provided by you and other alumni will be compiled, and a cumulative report will be generated. Copies of this report can be made available at your request.

Please take a few moments to complete this survey and return it to the WSU School of Performing Arts in the reply envelope provided.

1. I completed the following degree program at WSU:
   _  BA - Theatre Arts
   _  Minor - Theatre
   _  BFA – Theatre: Performance
   _  BFA -- Theatre: Design & Technical Theatre
   _  BFA – Dance
   _  BFA – Musical Theatre

2. I received my degree from WSU in ___________________ (year).

3. Since receiving my degree from WSU, I have pursued the following formal education:
   
   institution/program
   
   _  not applicable
   _  some courses, but no degree program _________________________________
   _  second bachelors degree _________________________________
   _  teaching endorsement __ _______________________________
   _  professional degree (JD, MBA, etc.) _________________________________
   _  post-graduate degree (MA, MFA, Ph.D.) _________________________________
   _  other formal education _________________________________

4. I plan to pursue additional formal education in the future. _ yes _ no

5. I read/utilize theatre or dance related journals and periodicals:
   _ always _ often _ sometimes _ never
6. I use libraries, the internet, or other sources of information to pursue professional enrichment, hobbies or topics of interest:
_ always _ often _ sometimes _ never

7. I attend theatre, dance and/or musical theatre productions as indicated below:

<table>
<thead>
<tr>
<th></th>
<th>always</th>
<th>often</th>
<th>sometimes</th>
<th>never</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional Productions</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regional Productions</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Productions</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>College/University Productions</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>High School Productions</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

8. I am employed in professional theatre or dance company. _ yes _ no
   If yes, what type of position?

9. I am affiliated with professional theatre or dance organizations. _ yes _ no
   (ATHE, AEA, USITT, SAFD, IATSE, USA, etc.)
   If yes, which organization(s)?

10. I am affiliated with community arts organizations. _ yes _ no
    (community theatre, museum, arts council, etc.)
    If yes, what type of organization(s)?

5 4 3 2 1 0

5 4 3 2 1 0 11. I was prepared for additional formal education following my program of study.
5 4 3 2 1 0 12. I developed the writing skills that I needed during my program of study.
5 4 3 2 1 0 13. I developed the performance skills that I needed during my program of study.
5 4 3 2 1 0 14. I developed the technical skills that I needed during my program of study.
5 4 3 2 1 0 15. I developed an understanding of theatre culture and events during my program of study.
5 4 3 2 1 0 16. I am satisfied with my program of study in Performing Arts at WSU.
5 4 3 2 1 0 17. I am satisfied with my overall education at WSU.
5 4 3 2 1 0 18. I would advise others to complete a degree in Performing Arts at WSU.
5 4 3 2 1 0 19. I would advise others to complete a degree in any discipline at WSU.
20. The level of my learning in Theatre Performance at WSU was...

21. The level of my learning in Design & Technical Theatre at WSU was...

22. The level of my learning in Musical Theatre at WSU was...

23. The level of my learning in Dance at WSU was...

24. The overall level of my education at WSU was...

25. The curriculum I completed at WSU was...

26. The Bachelor of Arts in Theatre curriculum I completed at WSU was....

27. I found the theatre/musical theatre facilities at WSU to be...

28. I found the dance studios at WSU to be...

29. Since completing my degree, I have applied for, been offered, or accepted the following types of jobs in my major field:

<table>
<thead>
<tr>
<th>Applied</th>
<th>Offered</th>
<th>Accepted</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>teaching theatre, dance or musical theatre 7-12</td>
</tr>
<tr>
<td></td>
<td></td>
<td>teaching theatre, dance or musical theatre other than grades 7-12</td>
</tr>
<tr>
<td></td>
<td></td>
<td>teaching other than theatre, dance or musical theatre</td>
</tr>
<tr>
<td></td>
<td></td>
<td>performing or designing theatre, dance or musical theatre</td>
</tr>
<tr>
<td></td>
<td></td>
<td>theater, dance or musical theatre related position</td>
</tr>
<tr>
<td></td>
<td></td>
<td>field outside theatre, dance or musical theatre or disciplines</td>
</tr>
</tbody>
</table>

30. I have adequate knowledge of and skills in Theatre Performance.

31. I have an appropriate understanding of Theatre as a liberal art.

32. I have a sufficient understanding of Design & Technical Theatre.

33. I have adequate knowledge of and skills in Dance.

34. I have adequate knowledge of and skills in Musical Theatre.

35. I have an understanding of people of different cultural backgrounds.

36. Based on my program of study, I was prepared for my current position in the following ways:
37. I could have been better prepared for my current position in the following ways:

38. Regarding your educational experiences in your course of study, what do you think could be improved in the WSU Theatre, Dance or Musical Theatre program?

39. Regarding your educational experiences in your course of study, what do you think the WSU Theatre, Dance or Musical Theatre program does well?

40. Additional Comments:
<table>
<thead>
<tr>
<th>University Mission (related to goals &amp; objectives)</th>
<th>Program Mission (related to goals &amp; objectives)</th>
<th>Program goals and Objectives</th>
<th>Learner Outcomes</th>
<th>Assessment of Program Goals (method/frequency, who does it)</th>
<th>Assessment of Learner Outcomes</th>
<th>Results</th>
<th>Feedback Loop</th>
</tr>
</thead>
<tbody>
<tr>
<td>• provide comprehensive educational opportunities in an urban setting.</td>
<td>• Students pursuing a B.F.A. in Musical Theatre will develop knowledge, techniques and collaborative skills conducive to a lifetime of independent learning and creativity.</td>
<td>• to prepare musical theatre performers for a professional career, with emphasis on diversity of training, cross training and performance styles.</td>
<td>• critical and aesthetic thinking By graduation, students develop cognitive processes and dispositions necessary to think critically, analyze and solve problems in context, understand how technology can be used in analysis, and make sound decisions.</td>
<td>NASM Accreditation Reviews and the annual HEADS Report WSU is accredited by the National Association of Schools of Music. The School of Performing Arts Musical Theatre Program (established in Fall 1998) review was conducted in Fall 2001. The next review is scheduled for 2011. Annual Faculty Review The Chair of the School of Performing Arts reviews each musical theatre faculty member’s goals and record of accomplishments in January for the previous calendar year. Evaluation criteria include teaching, creative/scholarly activity, and service that supports student learning. On the basis of that assessment, the Direct measures: 1. juried senior concert &amp; oral critique. Seniors prepare a 25-35 minute showcase featuring their skills in singing, dance, and acting. Students engage actively in marketing the production. Students demonstrate business skills. Students must earn a B or higher. 2 Portfolio Review This project requires that the student submit a headshot, resume, press release, narrative bio, performance DVD’s/Video and audition book. Students should also develop a personal website.</td>
<td>* spring faculty retreat The faculty has decided to gather more substantial data annually. We will develop and maintain department link on the School website, including program audition information; application forms; course work; scholarship information; performance calendar; audio/video clips; photographs; newsletter; alumni news; chatroom. It is anticipated that improved web design will be in place by fall 05. Hire coach/conductor to raise level of musical preparation and conduct performances Program growth has resulted in severe faculty overloads, with the 2 program directors assuming the</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Equip both students and the larger community with the educational and cultural tools they need to thrive in a complex world, and to achieve both individual responsibility in their own lives and effective citizenship in the local, national, and global community.</td>
<td>• Through classroom study and production/performance experiences, students will be prepared to work in the professional arena, study further in graduate programs, and then pursue academic careers.</td>
<td>• To cultivate scholarship in the musical theatre field with classes in Music Theatre History, Development of Theatre, and Music Theatre Dance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• High quality teaching and learning are fundamental goals in all undergraduate, graduate, and continuing education programs.</td>
<td>• Faculty and students will engage in the discovery and development of new information to enhance knowledge through original, creative, experimental, and scholarly work.</td>
<td>• to engage in ongoing faculty development and creative activity,</td>
<td>• Students use communication skills to articulate the musical theatre experience, and convey meaning effectively with an expressive range in writing and speaking.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Scholarship, including research, creative activity, and artistic performance, is designed to enrich the campus community, the</td>
<td>• The program enriches the campus community, the</td>
<td>• to maintain a consistent influx of guest artists, including professional directors, musical directors, choreographers casting directors, producers and teaching residencies</td>
<td>• Students display a breadth of knowledge encompassing the discipline, including aesthetics, history, culture, theory and performance and production practice.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• to promote professional performance sensibilities through</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Greater Wichita area, and the surrounding thirteen counties through numerous each year.</td>
<td>internship with Music Theatre of Wichita and Stage One</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• to advocate for and provide a shaping influence in the cultural enrichment of Wichita and the state of Kansas</td>
<td>• preparation for career and/or scholarly pursuits: Students are prepared to enter the profession as performers and entrepreneurs of their own careers</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• to advocate for and provide a shaping influence in the cultural enrichment of Wichita and the state of Kansas</td>
<td>• students acquire and utilize an eclectic range of performance experiences, developing the constellation of skills associated with Musical Theatre, including theatre, dance, and music techniques, in classical and modern repertory, as well as new works.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• creative development of the artist and the individual</td>
<td>• students acquire and utilize an eclectic range of performance experiences, developing the constellation of skills associated with Musical Theatre, including theatre, dance, and music techniques, in classical and modern repertory, as well as new works.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduates are able to analyze and create a character independently, interpreting and integrating music and movement. They are capable of developing reviews or club acts for the purpose of faculty member and the Chair collaboratively design new goals and a matrix of responsibilities for the current calendar year.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Bi-annual juries and Assessment All students are reviewed at the end of each semester by the entire musical theatre faculty. BFA students who do not maintain a 3.0 GPA in course work may forfeit their scholarships. Students who are judged deficient in dance, acting and/or singing are placed on a probationary status in that area. Written evaluations from the juries are included in each student’s file, and are available to them.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Indirect Measures: 1. HEADS report - annual</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2. School of Performing Arts Alumni Survey The success of our alumni, who continue to teach, direct and perform after graduation. Contact is maintained via electronic list serve; alumni are contacted annually to report news and career highlights.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Direct Measures: 1. Student quality</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>06. Attendance at professional conferences (NATS, Opera America, National Opera Association, SSD&amp;C, etc).</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>06. Students receive exposure to peers, forge professional and academic relationships, and test their skills in a larger forum.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>06. Alumni invited back for master classes, performances and symposia</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>06. Alumni website links (WSU)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
University pursues its mission utilizing the human diversity of Wichita, the state’s largest metropolitan community, and its many cultural, economic, and social resources. The University faculty and professional staff are committed to the highest ideals of teaching, scholarship, and public service, as the University strives to be a comprehensive, metropolitan university of national stature.

Marketing themselves professionally.

Senior level technique in dance, singing and acting.

Students apply their technical knowledge, skills, personality and creativity to achieve excellence in the interdisciplinary field of musical theatre. Seniors create a showcase illustrating their technical achievements in dance, acting and singing. Knowledge of a broad range of historical styles of direction and choreography is demonstrated.

Collaborative interpersonal skills are also required through interaction with technical and design personnel. Business skills are utilized in the promotion and organization of the event.

Review

The faculty reviews student applications for scholarship each fall and spring for the following academic year. Scholarships are awarded based on academic merit and creative potential. B average grades are required for scholarship consideration.

KCACFT Adjudication of Musical Theatre Productions

Students meet with faculty to receive adjudications of the musical theatre projects each semester by KCACFT.

Portfolio Requirement

The portfolio consists of a professional quality picture, resume, and narrative c.v. Additional requirements include marketing tools: press release, letters of application and recommendation. Lastly, an audition notebook.

Recommendation

Immediate hire.

Produce/commission new musical theatre works.

Beginning fall 06 produce one new (unproduced or commissioned) musical theatre work annually as part of the SPA second stage.
containing a minimum 5 songs in different styles organized in a professional manner.

Writing Assessment

NASM HEADS Reports are used to assess faculty salaries, physical facilities, faculty loads, SCH/FTE ratios, graduation rates, budgets, scholarships, program cost relative to peer institutions, equipment and technology needs.